

December 8, 2011

Rebecca L. Willis, Planning Director  
County of Calaveras  
Planning Department  
891 Mountain Ranch Road  
San Andreas, CA 95249

**RE: Calaveras County General Plan Update – Final Invoice**

Dear Ms. Willis:

Based on your email of December 1, 2011, indicating that our consultant services agreement with the County to prepare the County General Plan Update will not be renewed at the end of the year, I am submitting our final invoice for services on the Project. Since we have not submitted any invoices to the County since February 2011, this invoice covers the nine month period since that last invoice.

We are disappointed that we are not able to complete the General Plan Update project. While we have offered to complete the Plan in accordance with the contract, I understand your decision to go in a different direction and complete the Plan in-house. I'm sorry we will not have the opportunity to get to know and work with you – we have enjoyed a great working relationship with your predecessors and former staff members. **I want to confirm your comments to me in earlier discussions that your decision to not renew our contract is not based on any failure on our part to perform the agreed-upon services in a satisfactory manner.**

I believe we previously provided you the most recent digital files of all of the project documents in our possession. Please contact me if you believe there are additional files in our possession that you need.

Good luck with the completion of the General Plan and Program EIR. Feel free to contact me or Larry any time to discuss the Project history or how to address issues going forward.

Sincerely,

Jim Harnish, JD  
Principal

*Enclosure – Invoice #CGPU2-41*